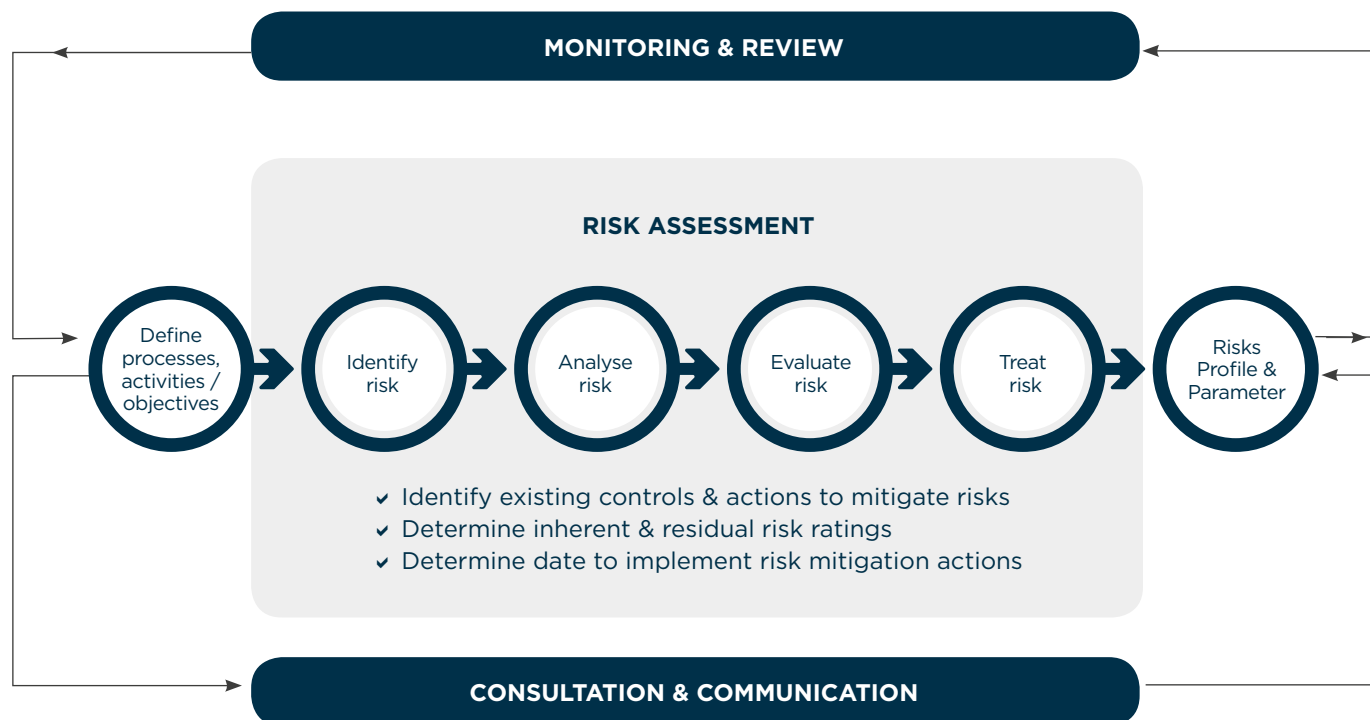


All subsidiaries within the Group will update and present their risk profiles to the RMC on an annual basis for the RMC's review and approval.



The top five (5) risk factors of the Group after considering its likelihood and impact from both financial and non-financial standpoints are as follows:

Broad risk area	Sub-broad risk	Key mitigation measures
<b>1. Business and operational sustainability</b> Local and global competition, economic slowdown factors and invasion/demonstration by the local community due to conflict or cultural belief adversely impact the business operations.	Losing market share, business interruption, products pricing and marketing.	<ul style="list-style-type: none"> <li>• Monitoring of market/ economic conditions.</li> <li>• Strategic business plan based on market conditions.</li> <li>• Key marketing strategy for each division.</li> <li>• Consistently participate in the local meetings conducted by the community or authority to ensure the company or community (vice-versa) is well updated and informed about any changes or new information or development.</li> </ul>
<b>2. Environment</b> Local and global weather patterns, natural disasters, diseases or crop pests and stringent environmental and conservation regulations.	Affect the production due to a lower supply of materials, production efficiency and product quality.	<ul style="list-style-type: none"> <li>• Constructed a flood mitigation system at the flood prone areas.</li> <li>• Establishing a safe wildlife corridor for animals to ensure they do not wander off into communal/ estate areas.</li> <li>• Continuous manuring and pest and disease preventive and corrective programmes.</li> </ul>