

Dear Shareholders,

FYE2019 proved to be an incredibly challenging period for the Company. We had to navigate uncertainties in our operating environment and volatile commodity prices which, in the case of the latter, had created major challenges for our plantation segment. Our focus during the year therefore has been on what we can control, driving underlying performance delivery and ensuring financial discipline as we continue to prioritise our resources amid tough trading conditions.

Performance

The diversity of our businesses has provided the Group with a natural hedge against market volatility.

Given the above, our financial performance for FYE2019 was mixed. Revenue is down 2.7% to RM469.47 million, reflecting the impact of lower commodity prices on our plantation segment coupled with continuing lower volumes in our manufacturing segment. The decline in Group revenue was partially offset by the solid performance of our bulking segment which delivered a 51.6% year-on-year (“y-o-y”) increase in revenue due to higher throughput volumes and improved product mix.

The Group recorded a profit before tax (“PBT”) of RM114.89 million, up 47.0% compared to last year on the back of improved contributions from the manufacturing, bulking and food segments as well as the reversal of previously recorded impairment loss on plant, property and equipment (“PPE”) taken in Q2 of FYE2019 of RM23.63 million (discussed below). Without the write back of impairment, our PBT would be RM91.26 million, 16.8% higher than last year.

Net cash generated from operating activities for the year was RM52.78 million, and we ended the year once again with a strong balance sheet and net cash of RM290.32 million (inclusive of short-term cash investments).

Group Revenue RM469.47mil

	FYE2018	FYE2019
	RM Million	RM Million
Manufacturing	140.78	134.78
Plantation	153.65	118.34
Bulking	53.54	81.15
Food	129.27	130.32
Others	5.22	4.88
Total	482.46	469.47

Group PBT RM114.89mil

	FYE2018	FYE2019
	RM Million	RM Million
Manufacturing	22.81	30.56
Plantation	31.67	32.81
Bulking	24.91	44.39
Food	1.36	8.33
Others (including Associate Companies)	(2.61)	(1.20)
Total	78.14	114.89

 **21.25_{sen}**
Earnings Per Share

 **+6.3%**
Increase Y-o-Y
Net Assets Per Share

 **+6.4%**
Increase Y-o-Y
Shareholders' Funds

